

ARPA Proposals by Scored Tier
June 3, 2021

Project Name	Description	Cost group
TIER 1		
Out of School Time Program (OSTP) Enhanced Enrichment Programming and Financial Assistance Opportunities	After more than a year of virtual schooling due to Covid-19, this funding is intended to support enhanced enrichment opportunities for children in RPCA subsidized Out of School Time Program (OSTP) after school and summer programs to employ vendors or teachers for project-based and social/emotional learning programs. These enrichments will assist with learning loss and will increase academic and social supports to vulnerable children in addition to traditional recreational activities that maintain physical and mental health and wellness. The programs will be held at five locations across the City in FY2022 and FY2023. Children considered most vulnerable will be provided with financial assistance funds to attend OSTP programs free of charge.	\$\$
Rental Resiliency	Bilingual+ Temp staff to supplement capacity of Housing's Landlord Tenant Division, from 7/1/21 through 12/31/24 related to issues. Staff will work onsite or in field with at-risk renters (1) to prevent evictions; (2) mediate LT issues and/or repayment plans; and (3) identify/navigate other emergency response/recovery resources to ensure renter households can access and maintains long term housing stability and security. Will provide additional support for DCHS response and recovery initiatives as well.	\$\$
Alexandria Community Access and Emergency Support Grant Program	The Alexandria Community Access and Emergency Support Grant Program will provide funding to non-profit partners to provide navigation support to ensure individuals are enrolled in key local, state and federal programs that they are eligible for and provide tangible and emergency financial aid that will include grocery gift cards, transportation assistance, child care, and rental assistance. Trusted non-profit organizations will be selected through a grants process managed by ACT and they will work in collaboration with DCHS to ensure that individuals and families are accessing all ARP, federal and state programs and that ongoing resource needs are met through the provision of tangible aid. Assistance will be provided to families dealing with trauma and mental health challenges and the organizations working to support them by two Child and Family Behavioral Health therapists.	\$\$\$\$
The Unified Early Childhood Workforce Stabilization Initiative	The Unified Early Childhood Workforce Stabilization Initiative will support hundreds of childcare providers and early childhood educators, provide a safe and healthy learning environment for thousands of children, and help parents, especially women, get back to work.	\$\$\$
LGBTQ & BIPOC Equity Project	As research from the COVID-19 pandemic surfaces it is clear that Lesbian, Gay, Bisexual, Transgender, and Queer (LGBTQ) and Black, Indigenous, and People of Color (BIPOC) communities have been hit hard by the pandemic and are suffering disproportionately. This project will continue essential work to build inclusive and equitable services and increase awareness of City of Alexandria services.	\$
Channel and Floodway Maintenance	Maintenance of existing stream channel (ie, removing debris); Specific projects include Four Mile Run Control sediment removal/maintenance and Holmes Run Stream and Channel maintenance.	\$\$\$\$
New Business Support Programs	Support the creation of new businesses and jobs by providing entrepreneurs with business counseling support services and developing partnerships with entrepreneurial catalyst organizations to support the formation and growth of startups.	\$
Foundational Support for Commercial Business Districts	Create a fund to support programs associated with immediate economic recovery efforts and long-term financial success conducted by organized business associations. Awarded funds would require a match and would be used to develop programs and purchase related services, products and fixtures required for program implementation. Examples of projects include trial street closures; coordinated design services for commercial and public access parklets; planning and management of Virginia ABC licensed special events.	\$\$
Alexandria Library Mobile Hotspot Lending Program	The Alexandria Library will lend free mobile hotspots to cardholders to broaden Internet Access to residents impacted by the COVID-19 Pandemic. The mobile hotspots will support remote working, learning, and applying for employment, benefits, and services offered by local nonprofits for those customers without Internet access at home. While ACPS circulates hotspots to students, working parents and residents without children need access to reliable Internet as well.	\$

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Tier 2		
Food Security System Advancement	<p>Throughout the pandemic, the level of food insecurity has been profound. Multiple approaches were used to ensure that families were able to receive the food and resources they needed. The large scale food distributions, community-focused pop up distributions, the grocery gift card program, ACPS response and the food pantry and other responses were critical to ensure that households did not face hunger in the midst of the pandemic. All of these efforts were part of a constellation of resources that aimed to meet residents where they were in these critical times. Many lessons were learned throughout the most challenging times of the pandemic and since. Bringing food closer, family choice, variety, culturally appropriate options, have been some of the most powerful lessons.</p> <p>In order to respond to those things while still ensuring maximum impact in the community, the following approaches will be adopted over the next two years:</p> <ul style="list-style-type: none"> • Large scale distributions reduced to one per month • Establishment of two community food hubs where families can select food and household supplies close to their home and according to their schedules and food choices • Continued support of pantry network, quarantine food, food delivery for seniors and ongoing operations <p>The creation of a Food Security Coordinator position to support the integration of food security efforts, improving communication and access, increase in the use of data to improve planning, and maximizing resources.</p>	\$\$\$
Court Mental Health & Asset Builder Program	<p>The focus of the initiative is to respond to the growing need for increased mental health and substance abuse services for residents, especially Court-involved community members, with an emphasis on trauma-informed, equity-based, individual and family engagement professionals to support the building of youth/family assets in order to mitigate the risk factors of continued court involvement.</p> <p>Such supports include mental health and substance abuse crisis intervention and longer term case management, job, skill and leisure time and other asset building, including arts/art therapy, employment/business (entrepreneurs), mentoring, education, training and addressing barriers such as housing - particularly with a focus on undocumented and underserved. Domestic violence will be among the matters addressed, as well as modern opportunities through online and traditional outreach.</p> <p>A key component will include child care support and referral.</p>	\$\$
Stormwater State of Good Repair & Resiliency	<p>One-time state of good repair and structural resiliency improvements to the Hooffs Run Culvert, including additional heavy cleaning. Needed capital facility maintenance to the Hooffs Run culvert (as identified in city inspection reports) include a one-time need of \$1.5 million, plus \$400,000 for additional recently-diagnosed capital maintenance needs. Heavy cleaning of the culvert is also proposed for the section between Timber Branch Parkway and East Maple Street (estimate of \$1.2 million), to be preceded by robotic inspection for \$110,000. Future heavy cleaning of the entire culvert (on a five-year interval) is programmed in the City's 10-year CIP. Post inspection and 10% contingency account for the remaining funding need.</p>	\$\$\$\$
Alexandria Guaranteed Basic Income Pilot	<p>A monthly cash transfer of \$500 on a pre-loaded debit card would be provided to approximately 150 families for 24 months. Participants would be supported through case management to help families establish goals, navigate systems, and fully participate in the pilot. A research partner will assist with the monitoring of outcomes and assess the program's impact. This would provide a comprehensive understanding of if/how participants achieve greater economic stability and the implications for future investments in programs designed to reduce poverty. In addition, research partners would help surface insights that will lead to improvement in Alexandria's human services systems.</p>	\$\$\$
Economic Sustainability 2.0 Consultant	<p>To guide the ongoing work of the COVID-19 Economic Recovery Team, consultant services will be used to produce an Economic Sustainability 2.0 report with recommendations to expedite and accelerate the City's and business community's economic recovery.</p>	\$
AHDC - Arlandria Community-Serving City Flex Space	<p>Funds would help plan, build out and create a reserve to expand provision of City services in the Arlandria neighborhood, by establishing and operating a satellite flex space within the AHDC project. Onsite services might include Housing/Landlord Tenant, DCHS, and AHD.</p>	\$\$\$

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Alexandria Library Outdoor Programs & Job Skills Workshops	As COVID-19 restrictions are being lifted, the Library would like to reconnect with customers and job seekers through offering free outdoor programming in addition to our planned virtual offerings. Alexandria Library would use funding to hire presenters to host programs, workshops, and displays for all age groups outside on library property, at local parks, and at other outdoor venues offered by our partners. Supplies for staff-led programming is being requested as well.	\$
Re-employment and Upskilling Project	<p>This initiative will scale up a workforce development pilot funded by the CARES Act to get people back to work with increased skill levels and wages. This initiative will utilize innovative and practical strategies that include work-based learning (WBL), Vocation-based English for Speakers of Other Languages (V-ESOL) training, digital literacy for employment, and access to supportive services critical for work. It will also expand current services to Alexandria's youth as they transition into the workforce building on best practices from its signature Summer Youth Employment (YES) program. While this provides support to the youth and their families with income earning opportunities, it will also assist businesses with their workforce needs.</p> <p>This program will also provide innovative strategies to address talent pipeline challenges experienced by businesses that engage in tourism, food, hospitality and related sectors. This include short term incentives, targeted outreach and recruitment efforts collaborating with business associations in the City.</p> <p>Working closely with businesses, this opportunity will create a win-win opportunity for job seekers and employers. Participants will earn as they learn, and hosting companies will receive support and a chance to assess a good fit before making a hiring decision on a prospective employee. Those with limited English language proficiency will be referred to training programs within the City and receive individualized and group-based support. The digital literacy component will bridge the digital divide growing in the pandemic by improving access to computer devices, connectivity, and technical support in partnership with small businesses. The supportive service component will address barriers to employment such as not having an ID, driver's license, work attire, and others critical for securing and maintaining employment. This workforce initiative will play an essential role in addressing city priorities such as equity and a healthy and thriving community.</p>	\$\$\$
Arlandria Chirilagua Housing Cooperative Improvement Initiative	City loan/grant assistance to help Arlandria Chirilagua Housing Cooperative undertake necessary capital improvements to building systems to improve sustainability and living conditions of housing that serves 286 very low income households in Arlandria. Housing staff will provide technical assistance pursuant to a physical needs assessment to identify and prioritize the scope of work undertaken and monitor the project as renovation progresses.	\$\$\$
TIER 3		
Transit and Transportation Subsidy Program for Employers Bringing Employees Back to the Office	Establish a pool of funds to be used to provide financial assistance for a finite period of time to help employers pay for transit, transportation and/or parking costs in an effort to get employees back to the office on a regular basis.	\$
AHDC Arlandria Project - Infrastructure	Phase I of the AHDC Arlandria Project will address infrastructure needs impacting the proposed development as well as multiple other properties in the immediate area. It will also build an underground parking structure that will serve multiple buildings and users , including residents of nearly 500 residential units as well as community-serving commercial space, potentially including some City agencies.	\$\$\$\$
Waterfront Improvements (Windmill Hill Park)	The 2016 Windmill Hill Shoreline Rehabilitation Project included a major renovation of the park east of Union Street. While most of the work on Phase I was complete in 2018, the Northern Pier remains outstanding. This project will include construction of the Northern Pier and surface repairs to the northern and southern water access ramps to increase recreation access to water and expand programming and commercial uses associated with access to the Potomac River. Design for the pier is complete and funding was removed from the budget in FY2021 as a result of the pandemic shortfall.	\$\$
Digital Equity Plan	This project will develop a Digital Equity Plan to identify infrastructure, device, and digital literacy barriers in the community. Through community engagement, research on best practices, and a gap analysis, this plan will inform the City on both short and long-term recommendations to help close the digital divide and increase technological access.	\$

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Alexandria African American History Tourism Enhancements	Historic Alexandria will create two new visitor tourism experiences focused on Alexandria's Duke Street Corridor history and Alexandria's Civil Rights history. These new initiatives will have both physical as well as digital products and be promoted through Visit Alexandria. The research and development of these projects will be done in collaboration with a HBCU paid internship. Building capacity in the preservation field while engaging the community and visitors in Black history is a strategic priority for OHA.	\$
Alexandria Talent Initiative/Talent Hub	Creation of a new program solely focused on working regionally and within Alexandria to solve the talent management attraction challenge at scale, working horizontally across organizations, programs, and sectors to convene, coordinate, share information and resources, and serve as distributor of financial resources that come in through grants, government revenue, and other contributions.	\$\$
Lower King Street Closure/King Street Place (Short Term)	Invest in infrastructure and amenities to make the closure of the 100 block of King Street permanent and consider expansion to other blocks. Could be broken into a short-term project to improve the current set-up and a longer-term project that involves design and construction of improvement. The permanent design could coordinate with stormwater management and flooding efforts.	\$
Web Site Enhancement	Speed business recovery by enhancing VisitAlexandriaVA.com, the hub and point of fulfillment for all destination marketing, which attracts 2 million visits/year. Provide a faster, more secure, social media consistent, state-of-the-art web experience that increases visitation and length of time on site.	\$
Moss Kendrix Collection Digitization, Conservation, and Exhibition	Known as the father of Black Public Relations, Moss Kendrix led the way for non-stereotypical images of African Americans to appear in national advertising and had a major influence on the way African Americans are depicted in the media today. This nationally significant collection in the Alexandria Black History Museum contains 30 cubic feet of documents and more than 900 photographs, some unpublished, of African American political and civil rights leaders, celebrities, and sports figures. It documents African American life from 1940 to 1970 and many of the civil rights issues from this period still resonate today. Looking ahead to the 275th anniversary of the City of Alexandria and the increase in African American tourism initiatives, OHA staff seek to fully digitize this collection, conserve fragile pieces, and create an exhibition that will encourage tourism to Alexandria.	\$\$
Flash Flooding spot improvements	Funding for four spot improvement projects (locations to be determined, but would either offset or allow some acceleration of prioritized projects). Projects would include detention, pipes and other drainage improvements that make neighborhoods more resilient to climate change and flash flooding.	\$\$
Healthy Homes in Alexandria	One of the biggest equity challenges during Alexandria's COVID-19 response is a pre-existing community condition: unstable, unhealthy housing combined with patchwork resources. Alexandria Health Department and Office of Housing will initiate a Healthy Homes Program to invest in making home the safest place for all residents, particularly our seniors.	\$\$
Accessible and Affordable Dental and Vision Care for All Alexandrians	Many residents within Alexandria have disproportionate access to quality healthcare services (vision and oral). Residents need both immediate support for dental and vision services and a longer-term solution for affordable, accessible, culturally appropriate care.	\$\$
Existing Business Support Programs	Provides specialized marketing, technology, financial, legal, or other consultant assistance to existing businesses to help them recover from the COVID-19 economic crisis and increase profitability.	\$
Increase Seasonal Staffing Hours at Museums	This proposal covers staffing hours for two seasonal frontline staff at Freedom House for two years, one limited term weekend public lab tech position at Alexandria Archaeology Museum through December 31, 2024, and 4,200 additional staffing hours at OHA museums between FY 2022-2024.	\$
Peer-Powered Resilient Neighborhoods: The Community Wellness Hub Model	COVID-19 has exacerbated access challenges to services such as trusted information, eviction support, legal needs, routine medical care, and mental health care. Alexandria Health Department and the Department of Recreation, Parks, and Cultural Activities will utilize peer liaisons to identify access gaps and bring those services to recreation centers, creating Community Wellness Hubs, using the peers to guide residents to self-sufficiency and resilience.	\$\$
Alexandria Community Remembrance Project	The Alexandria Community Remembrance Project is a multi-year, city-wide initiative to understand Alexandria's history of racial terror, with the goals of becoming a more inclusive community and "claiming" our Alexandria Lynching Pillar from EJI.	\$\$

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TIER 4		
Gap Funding for New Tourism Catalysts	As part of the implementation of a city-wide Tourism Zone, creation of a fund that would allow the City to provide qualifying businesses, such as hotels, meeting and event venues and arts and entertainment uses that would be catalysts in certain parts of the City, supplemental gap financing required to make the project feasible. Catalysts must be aligned with the City's Tourism Marketing Plan and consistent with Small Area Plans; examples include marina and boating infrastructure in the Old Town North and Old Town areas, entertainment venues in the Landmark area, etc.	\$\$\$
Expanding Length of Stay	Public-private partnership to accelerate small business recovery by incentivizing multiday stays. Cost borne 80% by private sector with 20% ARP funding match, modeled after successful program used during Metro Shutdown.	\$
Site/See: New Views in Old Town 2022 & 2023	Site See: New Views in Old Town is an annual series of temporary public art that brings residents and visitors to Waterfront Park in Alexandria, Virginia to interact with contemporary art in a historic location. Miami-based R&R Studio has been selected for the 2022 installation and artist Nina Cooke John has been selected for the 2023 installation.	\$
Office of Internal Audit Federal Funding Oversight Project	This project provides the capability to increase the auditing of departments utilizing ARP and other federal funds to ensure compliance. The ARP funding will provide a tranche of funding which will be over 50% larger than the amounts listed as expenditures on the consolidated annual financial report. Unlike the CARES Act which only utilized part of Subpart F 200 Uniform Guidance, the ARP funds come with significant Federal requirements related to compliance. The agreement signed by the City Manager was eight (8) pages long and contained several areas that must be analyzed to ensure compliance.	\$
Expanding Audiences, Awareness & Regional Marketing	This direct investment in advertising is specifically designed to accelerate small business recovery, to support visitors and entrepreneurs of color, and grow regional visitation to Alexandria.	\$\$\$
ALIVE & Archives Building Improvement Project	This is a comprehensive building renovation project for 801 S Payne St, a building currently occupied by ALIVE Alexandria and City Archive Center, that includes a building HVAC system upgrade, fire suppression system upgrade, building envelope repair, and interior and site improvements. Upon completion of this project, the building will have more efficient energy performance, improved site, and upgraded exterior and interior environment, provide better space for the provision of greater service to the community during the continued COVID-19 pandemic and upcoming recovery efforts.	\$\$\$
Building Management Systems for Build HVAC Improvements and Scheduling	This project implements building management systems (BMS) at 3200 Colvin, Fleet Services, Duncan, Chick Armstrong, Animal Shelter, Lyceum, First Station 204, Fire Station 208) to support building indoor air and environmental benefits, HVAC scheduling, monitoring and troubleshooting, and energy cost and use reduction.	\$\$
Resilient Power System -- Solar + Battery Energy Storage @ Lee Center	A resilient power system that couples a solar energy system and battery energy storage, coupled with existing natural gas emergency power generation for energy cost and use savings, sustainability, and resiliency to power disruptions for sheltering and critical City operations at Lee Center.	\$\$\$
Broadband Strategist and Policy Analyst	The City is constructing a municipal fiber network and plans to create a digital ecosystem that will create vast opportunities to benefit both the City government and community. This position will be focused on community outreach and assist in addressing equitable digital access.	\$
Seed Funding for Alexandria Arts District Community Development Authority	The continued success of realizing the community's vision for the Old Town North Small Area Plan relies on the ability for arts uses to build out new spaces and take on the role of anchors. While spaces for arts anchors have been identified and are under construction for both performing arts and arts education anchors, those organizations do not have the capital to complete the required build out. The creation of the Alexandria Arts District Community Development Authority (CDA) would allow for the CDA to fund these improvements, and structure lease to own arrangements for these anchors.	\$

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Solar Power Systems at Various City Facilities	This project installs solar power systems at various City facilities, including Chick Armstrong Recreation Center, Durant Recreation and Arts Center, Ramsay Recreation Center, and the DASH Administrative and Bus Warehouse building for sustainability, resiliency, and energy cost and use reductions.	\$\$\$\$
Meetings Recovery	Support hotel recovery by generating revenue during the Sunday-Thursday need period, by offering incremental meetings booking incentives. The new program is focused specifically on near-term business that achieves target revenue levels, with group meetings booked by July 2022 for stays completed by June 2024.	\$
Visitor Center Disability Access	Send a message of welcome to Alexandria's disabled visitors and meet Americans with Disabilities Act (ADA) standards by adding a mechanical wheelchair lift and wider door to enable wheelchair-bound visitors and others who have difficulty with stairs to enter the historical Ramsay House Visitor Center.	\$
Cybersecurity User Behavior Analytics	This project expands our current cybersecurity monitoring capabilities by adding user behavior analytics to our security management system. Being able to track cybersecurity anomalies while so many staff members are remote is incredibly important to maintaining the City's cybersecurity posture.	\$
City Arts Relief and Recovery Grants to Alexandria-based Artist(s) and Arts Organizations	This project will fund Alexandria Arts Relief and Recovery Grants to sustain the local arts economy by providing support to Alexandria-based arts organizations and artist(s) whose programming and/or operations that have been significantly impacted as a result of COVID-19 and the ongoing State of Emergencies declared by the Governor. The project will also provide recovery arts programming. The American Rescue Plan specifically allows for funding of arts activities and recovery programs. The arts organizations are small nonprofits businesses and artists who economically support tourism, travel and the hospitality industries in Alexandria.	\$\$
Beyond Tier 4		
Early Childcare Center at Minnie Howard	This project would include an 11,000 sq. ft. early childcare center for 100 children in five classrooms, as part of the Minnie Howard replacement project.	\$\$\$\$
Dash/Witter Wheeler Flood Mitigation	This project will provide needed storm sewer improvements to capacity for flood mitigation and protection of important City infrastructure (DASH bus facility) and facilitate continued development of the area planned for in the Witter Wheeler Campus Master Plan, a 55-acre area to consolidate and improve city services to the public.	\$\$\$\$
Resident Mental Health Survey	This project would fund a high-quality representative survey of the mental health needs of city residents. Questions would relate to the need for service, accessibility, barriers to treatment and disparities across racial and economic groups.	\$
Alexandria 275th Anniversary Celebration	Partnership among Visit Alexandria, Office of Historic Alexandria and Department of Recreation, Parks & Cultural Affairs to program and promote the City's 275th Birthday Celebration in Summer 2024. Produce a destination level summer-long celebration showcasing the waterfront with music festival, birthday celebration, tall ship visit and Moss Kendrix exhibition that rivals other events in other Top Five Small Cities like Charleston, Savannah, Santa Fe.	\$
Clearpass Network Access Controls Implementation	ClearPass is a network security tool for identifying and managing access to unauthenticated devices that attach to the City's network. We have many unauthenticated/non-city devices on the network, currently the City's ClearPass licenses address only a subset of the network, this will expand our licensing for ClearPass to monitor and control access to these devices across the entire network. This is especially important now, with staff connecting to the network from 'anywhere.' This is tool that provides an automated means to ensure only authorized and authenticated users are on the City's internal network. This technology will also aid ITS in real-time response and threat protection when piece of equipment might be physically compromised and connected to our network. ITS operating budget will need to increase to pay for the ongoing maintenance of this solution.	\$
City Building UV Air Filtration System Installation	Installation of UV air cleaning systems in City owned facilities HVAC systems. This technology is CDC approved to help reduce the number of infectious viral particles (e.g., SARS-CoV-2).	\$\$\$
Fire Station lighting retrofits (interior / exterior)	Interior and exterior lighting retrofits for Firestations 201, 202, 204, 205, 206, 207, 208, 209, 210 for apparatus bay, living quarters, and operational areas for indoor environmental quality and energy efficiency.	\$
Sliding partition walls	Installation of sliding partition walls at the Durant Center (Multipurpose room #1) and Lee Center (exhibit hall).	\$

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City of Alexandria 275th Anniversary (RPCA Segment)	Alexandria was founded in 1749 and will be celebrating its 275th anniversary in 2024. In preparation for this occasion, Recreation, Parks and Cultural Activities plans enhance the City's Birthday Celebration to commemorate this milestone. This event is key to Visit Alexandria's planning to promote the city throughout the region as a top waterfront destination with a summer-long celebration.	\$
Lower King Street Closure/King Street Place (long-term)	Invest in infrastructure and amenities to make the closure of the 100 block of King Street permanent and consider expansion to other blocks. Could be broken into a short-term project to improve the current set-up and a longer-term project that involves design and construction of improvement. The permanent design could coordinate with stormwater management and flooding efforts.	\$\$
City of Alexandria 275th Anniversary (OHA segment)	Alexandria was founded in 1749 and will be celebrating its 275th anniversary in 2024. In preparation for this occasion, Historic Alexandria plans to present a number of ways to engage with acknowledging and recognizing this milestone. Commemoration programming is part of OHA's strategic plan. This event is also key to Visit Alexandria's planning to promote the city throughout the region as a top waterfront destination.	\$
Broadband In Parks	Implementing broadband in public parks is a unique opportunity to provide the community with critical wireless internet access for information, education, and improved community programming. Parks and open spaces can be utilized by the community for impromptu education/digital learning, work-from-home opportunities, and improved City programs and services.	\$\$
Resilient Power System -- Solar + Battery Energy Storage @ 2900 Business Center Drive	A resilient power system that couples a solar energy system and battery energy storage, coupled with existing natural gas emergency power generation for energy cost and use savings, sustainability, and resiliency to power disruptions for sheltering and critical City operations.	\$\$\$
Resilient Power System -- Solar + Battery Energy Storage @ Fire Station 204	A resilient power system that couples a solar energy system and battery energy storage, coupled with existing natural gas emergency power generation for energy cost and use savings, sustainability, and resiliency to power disruptions for critical City operations at Fire Station 204.	\$\$
OHA Point-of-Sale System Replacement	The Office of Historic Alexandria requests replacement of the Point of Sale system which provides for in-person and online retail sales, event tickets and contactless admission tickets for museums and, as needed, by other City departments. Purchased in 2012, the legacy system is outdated and does not meet the City's current technical needs, or the department's needs for additional functionality in the area of fundraising.	\$
Illuminate Alexandria--Holiday Lighting Installations	The building illumination begins with City Hall, Market Square and Visitor Center in November/December 2021 and scales up in subsequent years to include Gadsby's Tavern, Carlyle House, Torpedo Factory Art Center and Waterfront Park by the City's 275th Anniversary year in 2024. This would be a collaborative project involving the Business Reopening Team, General Services, OHA, RPCA and historic sites. The majority of expenses for Illuminate Alexandria are for the contract with the lighting firm, Atmosphere known most recently for their work on the National Cathedral and Zoo Lights.	\$\$
Knox Box Key Replacement	The City currently has approximately 100 Knox Box keys which provide emergency responders with rapid entry into buildings to manage fire and medical emergencies. Technology has evolved where the type of system currently used is subject inefficient management through physical inventory and controls. The new system will have electronic monitoring capabilities and greater security measures which can disable fobs.	\$\$
Operable Window installations	Replacement of older fixed windows with new operable windows to provide greater occupant control of ventilation for certain rooms. Selected buildings and rooms would be the multipurpose rooms at the Durant Center, the story room at Beatley, Chick Armstrong Rec Center and Mt. Vernon Rec Center. These buildings are ideal candidates because they are smaller buildings with zoned HVAC systems, so opening windows in different rooms would not affect the temperatures in other parts of the buildings.	\$
Fire Department RMS Replacement	This is a records management system replacement for a comprehensive records management system (RMS). This includes Fire and EMS incident reporting along with several other components which tie in.	\$\$
Technology Enhancements for Juvenile & Domestic Relations Court & Court Service Unit	Effort meant to provide state of the art equipment to allow for enhanced virtual/digital Court operations to be maintained throughout the end of the pandemic and beyond. While this focuses on JDR Court & Court Service Unit, efforts will include all areas of the Court & other partners, if desired by others.	\$

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Dry Hydrants	A dry fire hydrant is a non-pressurized pipe system permanently installed in a water source such as lakes, streams or ponds that permits the withdrawal of water by drafting from a fire truck to provide a reliable water source for fire suppression close to the incident. This proposal would install several dry hydrants in the Old Town/Potomac River area to assist with water pressure in that area.	\$
Regional Next Generation Emergency Dispatch	The proposed Regional Next Generation Emergency Dispatch Project will enhance staff abilities to share services with regional partners reducing response times, protecting first responders and update responses to include healthcare providers for persons in mental crisis. This project will enhance information received by the call taker by providing integrated text, pictures and video.	\$\$\$
Expanding Opportunities for Public Comment	<p>Over the past year, the City has implemented virtual public meetings for Council and the various Boards and Commissions in response to the COVID-19 pandemic. The preliminary research showed that in order to increase 'virtual' public engagement capabilities, the City will need to provide additional staffing and resources to support new processes around participation that are not currently in place, as well as ensure any files generated from the new processes are appropriately managed in accordance with relevant state and federal guidelines.</p> <p>In general, additional access can be provided if there are sufficient resources to acquire, test, store and manage the required technology and there is sufficient time prior to the meeting to review files.</p>	\$\$\$
Replacement of the Mobile Art Lab and Increased Outreach and Recovery Art Programs	The Mobile Art Lab program launched in 2014, using a 2001 Grumman workhorse surplus truck from Arlington. Now, 20 years old, the truck needs to be replaced. The Mobile Art Lab is custom fitted with traditional and innovative art supplies and equipment that has enabled quality, engaging arts program to occur in neighborhoods throughout the City of Alexandria. Since the inception of the Mobile Art Lab, the Mobile Art Lab has the capacity of producing 100 hours of programming a month; hiring 5 artists per week, with an average of engaging 200 artist(s) and artist groups per year. The American Rescue Plan funds will be used to purchase a new vehicle and produce Outreach and Recovery Art Programs in neighborhoods throughout the City.	\$

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